BUSINESS INTELLIGENCE



Welcome all...

... to this course whose lectures are on an introduction to one of the most important applications for computers:

Information storage and management to support business decisions of organizations.

FROM DATA BASES TO DECISION SUPPORT DATA BASES



FACT In organizations, often the most important decisions are not based on fact (informed decisions), but on intuition and experience of managers.

FACT Organizations (companies) accumulate large quantity of data, that are often a resource scarcely used.

FACT Companies to compete today must use data-intensive Business
Intelligence techniques to make better and timely business decisions.

Decision support information systems professionals with a business perspective are needed to create company success and are rewarded by the job market.

T. H. Davenport. Competing on Analytics, Harvard Business Review, 2005



THINGS YOU CAN COUNT ON

Analytics competitors make expert use of statistics and modeling to improve a wide variety of functions. Here are some common applications:

FUNCTION	DESCRIPTION	EXEMPLARS
Supply chain	Simulate and optimize supply chain flows; reduce inventory and stock-outs.	Dell, Wal-Mart, Amazon
Customer selection, loyalty, and service	Identify customers with the greatest profit potential; increase likelihood that they will want the product or service offering; retain their loyalty.	Harrah's, Capital One, Barclays
Pricing	Identify the price that will maximize yield, or profit.	Progressive, Marriott
Human capital	Select the best employees for particular tasks or jobs, at particular compensation levels.	New England Patriots, Oakland A's, Boston Red Sox
Product and service quality	Detect quality problems early and minimize them.	Honda, Intel
Financial performance	Better understand the drivers of financial performance and the effects of nonfinancial factors.	MCI, Verizon
Research and development	Improve quality, efficacy, and, where applicable, safety of products and services.	Novartis, Amazon, Yahoo

BUSINESS INTELLIGENCE



A set of methods and tools for interactive data analysis used to understand and analyze business performance in order to obtain useful information to support unstructured decision making.

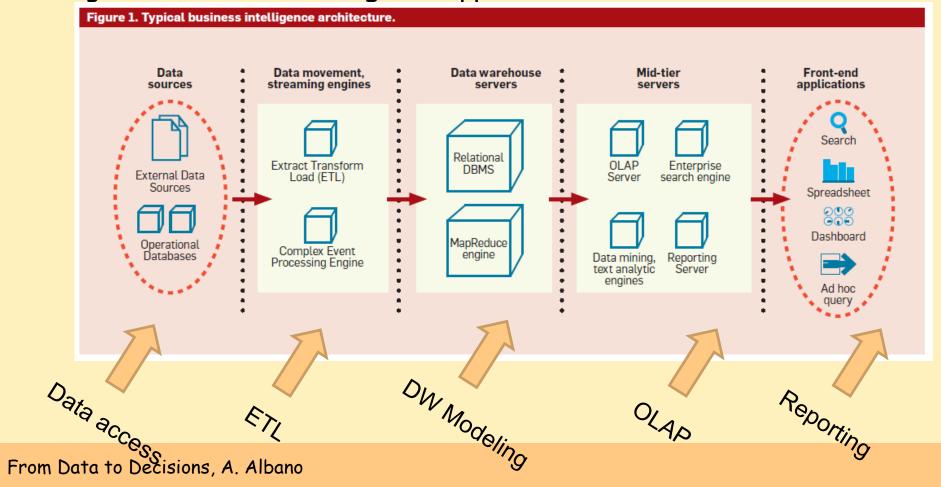
The term intelligence...

... is used to mean search for something interesting, as in the **Intelligence Service**.

WHAT WILL WE COVER



The design, implementation and use of a specific database, called **Data Warehouse** (**DW**), to produce useful information to support decision-making with **Business Intelligence** applications



COURSE MATERIAL AND ... EXAMINATION



Lecture Notes: A.Albano, S. Ruggieri.

Decision Support Databases Essentials, 2016

Chpts. 1-5 Appx. A, B

Datawarehouse sample in MySL: Foodmart

Lessons are integrated with exercises and discussion of the student solutions.

Software: Pentaho Data Integration (PDI), Excel Power Pivot

THE INFORMATION RESOURCE

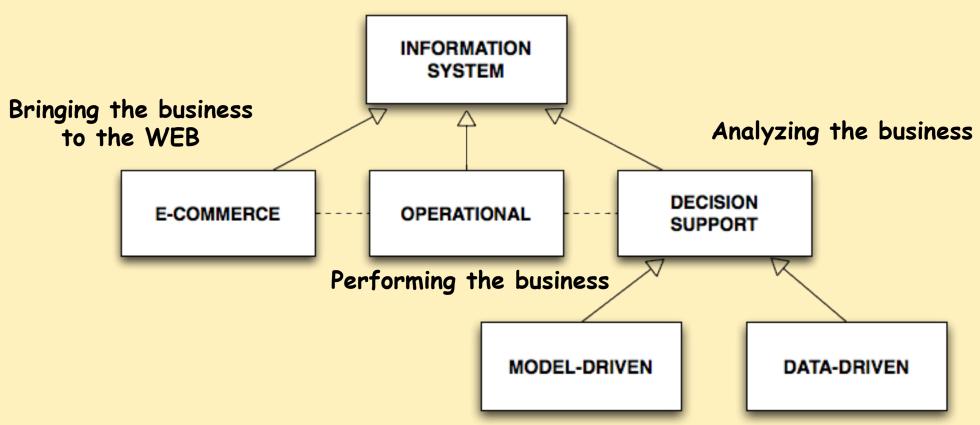


FACT An **Information System** is a system whose purpose is to collect, store, process, and communicate information relevant to an organization.

FACT Organizations have used information systems for centuries and they have used a variety of technologies to process information (Ebla clay tablets, 2500 BC).

A TAXONOMY OF INFORMATION SYSTEMS





Decision Support System (DSS) to provide information on which decisions can be made

INFORMATION SYSTEMS



Operational System

- · Data are organized in a DB.
- Data are managed by a traditional DBMS.
- The applications are used to perform structured business operational activities.

Decision Support System (DSS)

- · Data are organized in a separate specialized DB (Data Warehouse (DW)).
- *Data are managed by a specialized DBMS.
- *The Business Intelligence applications, are used to analyze data.

FROM DATA TO INFORMATION FOR DECISION MAKING



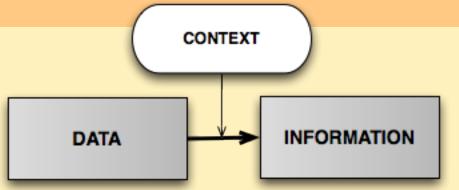
Data

A representation of certain facts without context, which can be processed by computers.

4.40000	INTE	0000	0000	D:
442266	INF	2000	2003	Pisa
442277	TINF	2000	2004	Pisa
461176	IEA	2001	2003	Pisa
460076	TINF	2001	2003	Pisa
482299	INF	2002	2006	Pisa
481188	TINF	2002	2004	Pisa
441155	INF	2000	2002	Pisa
440033	TINF	2000	2002	Roma
498899	IEA	2003	2004	Bari
461178	INF	2001	2004	Bologna
•••	•••	•••	•••	• • •

FROM DATA TO INFORMATION

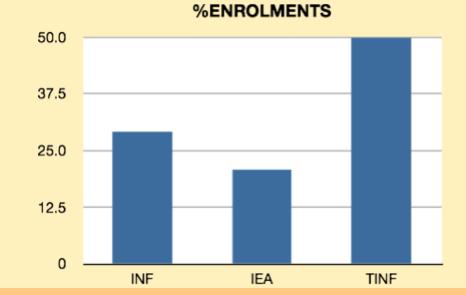




Information

Data, or a condensed form of them, become information when they are interpreted in a certain context.

StudentN	Course	YearEnrol	YearDegree	FromUniv
442277	TINF	2000	2004	Pisa
461176	IEA	2001	2003	Pisa
460076	TINF	2001	2003	Pisa
482299	INF	2002	2006	Pisa
481188	TINF	2002	2004	Pisa
441155	INF	2000	2002	Pisa
440033	TINF	2000	2002	Roma
498899	IEA	2003	2004	Bari
461178	INF	2001	2004	Bologna

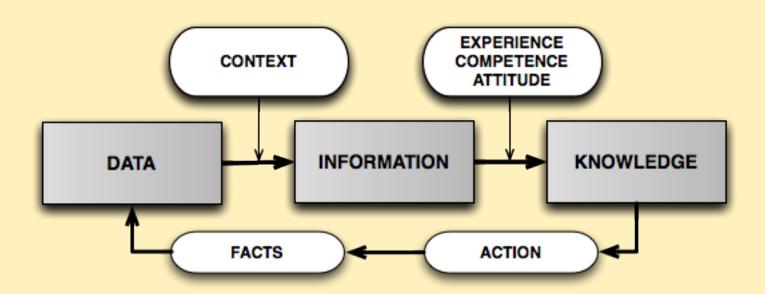


FROM INFORMATION TO KNOWLEDGE



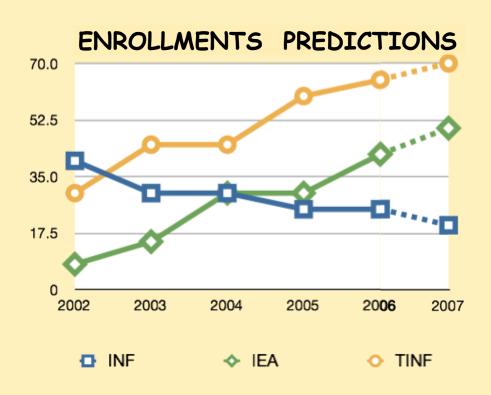
Knowledge

Information become knowledge when expand the recipient capability of understanding the reality, and allow him to make new predictions, informed and effective decisions, and proper actions.



FROM DATA TO DECISIONS





TYPES OF DATA SYNTHESIS



Reports: To find out what happened.

Multidimensional Data Analysis: To explore data interactively to look for useful information.

Exploratory Data Analysis: To discover useful models of data with **Data Mining** algorithms.

In what follows the attention will be on Multidimensional Data Analysis

MULTIDIMENSIONAL DATA ANALYSIS (1)



Let us explore the sales data stored in the table Sales(Product, Market, Date, Revenue)

For 2011, the total revenue, by semester.

Traditional Report

Revenue by Semester Year 2011			
Semester	Revenue		
1	16000		
2 16000			
Total	32000		

Let us see if we can find more information with other business questions.

MULTIDIMENSIONAL DATA ANALYSIS (2)



For 2011, the total revenue, by market

For 2011, the total revenue, by product

Revenue by Market
Year 2011

Market	Revenue
M1	8 000
M2	8 000
M3	8 000
M4	8 000
Total	32 000

Revenue by Product Year 2011

Product	Revenue
P1	8 000
P2	8 000
P3	8 000
P4	8 000
Total	32 000

MULTIDIMENSIONAL DATA ANALYSIS (3)



For 2011, the total revenue by semester, by product

Revenue by Semester, by Product Year 2011					
Semester	P1	P2	P3	P4	Total
1	4 000	4 000	4 000	4 000	16000
2	4 000	4 000	4 000	4 000	16000
Total	8 000	8 000	8 000	8 000	32000

For 2011, the total revenue by semester, by market

Revenue by Semester, by Market Year 2011					
Semester	M1	M2	МЗ	M4	Total
1 2	4000 4000	4 000 4 000	4 000 4 000	4 000 4 000	16 000 16 000
Total	8 0 0 0	8 000	8 000	8 000	32 000

MULTIDIMENSIONAL DATA ANALYSIS (4)



For 2011, the total revenue by semester, by product, by Market

OK, now we have got something interesting!

Revenue by Semester, by Product, by Market Year 2011						
Semester	Product	M1	M2	М3	M4	Total
1	P1			3 000	1 000	4 000
1	P2			1 000	3 000	4000
1	P3	1 500	2500			4000
1	P4	2500	1 500			4000
	Total S1	4000	4000	4 000	4 000	16000
2	P1	4000				4 000
2 2	P2		4000			4000
2	P3			1 500	2 500	4000
2	P4			2500	1 500	4000
	Total S2	4000	4000	4 000	4 000	16000
Total		8 000	8 000	8 000	8 000	32000

The result must be well visualized...

EXAMPLE:

https://www.microstrategy.com/us/get-started/demo





ANOTHER EXAMPLE



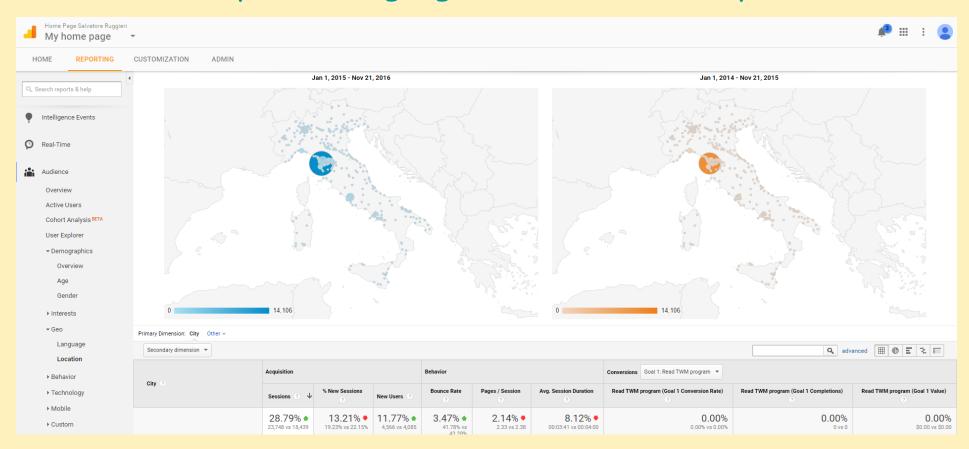
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ANOTHER EXAMPLE



https://www.google.com/intl/en/analytics/



INTRODUCTION TO DATA WAREHOUSES



- What is a Data Warehouse (DW)
- · What do we model in a DW
- · How do we implement a DW
- · How do we make multidimensional analysis

DEFINITION



A DW is a decision support database with historical, nonvolatile data, pulled together primarily from operational business systems, structured and tuned to facilitate analysis of the performance of key business processes, worthy of improvement.

The first definition of data warehouse was provided by William Inmon in 1990.

A DW is a specialized database

- static (non volatile),
- · with integrated data from different data sources,
- organized to analyze subjects of interest,
- with historical data,
- used to produce summarized data to support decision-making processes.

Data Warehouse, A. Albano

WHY SEPARATE DB AN DW?



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To promote the high performance of both systems

- Special data organization, and implementation techniques are needed to support multidimensional OLAP analysis.
- · Complex data analysis would degrade performance of operational DBMS.

The systems have different structures, contents, and uses of the data

- Decision support requires historical data which operational DBs do not typically maintain.
- DS requires aggregation of data from heterogeneous sources: operational DBs, external sources.
- Different sources typically use inconsistent data representations, codes and formats which have to be reconciled.

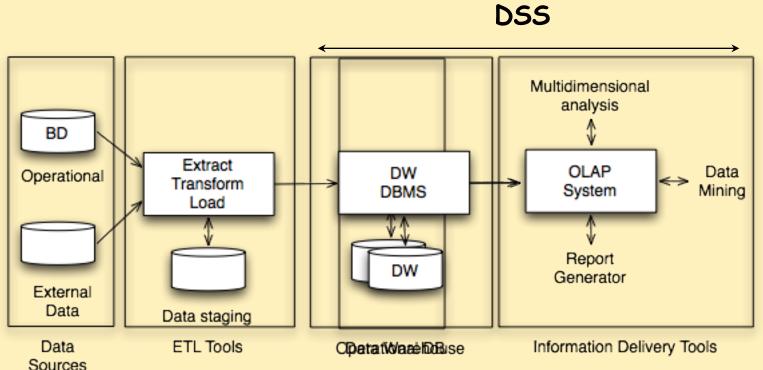
DATA WAREHOUSING



Data warehousing is the process to bring data from operational (OLTP) sources into a single data warehouse for (OLAP) analysis with Business Intelligence applications.

DATA WAREHOUSING ARCHITECTURES





+ Data Visualization Tools

Single-Layer Architecture
Three-Layer Architecture

Business Intelligence

OLAP (On Line Analytical Processing)

WHAT IS MODELED IN A DW?



Managers think about a business process in terms of

facts, A fact is an observation of the performance of a business

process (the subject of analysis) (e.g. the sales made into a

period of time)

measures, The measures are numerical attributes of a fact (e.g. qty,

revenue, etc),

... which are useless without a context.

dimensions, The dimensions give facts their context. In general a

dimension is described by a set of attributes, otherwise is called

degenerate. (e.g. sales revenue by product category, by month

time, and by city market).

and hierarchies, The attributes of a dimension may be related via a hierarchy

of relationships (e.g. a month is related to the quarter and

the year attributes).

FACTS ANALYSIS



Managers are interested in aggregate data: the sum, average minimum, maximum, ..., of measures of data groups with equal values of some dimensions or dimensional attributes.

Metrics and Key Performance Indicators (KPI)

Total sales revenue, by products.

FACTS ANALYSIS: AN SQL EXERCISE



Total revenue, by Product (SQL?)

SALES

Product	Store	Date	Revenue
p1	m1	d1	120
p2	m1	d1	110
p1	m3	d1	500
p2	m2	d1	800
p1	m1	d2	400
p1	m2	d2	300

SELECT Product

, SUM(Revenue) AS TotalRevenue

FROM Sales

GROUP BY Product;

Product	Store	Date	Revenue
p1	m1	d1	120
p1	m3	d1	500
p1	m1	d2	400
p1	m2	d2	300
p2	m1	d1	110
p2	m2	d1	800

Product	Total Revenue	
p1	1320	
p2	910	

FACTS ANALYSIS



Managers think in term of business dimensions to analyze the data and produces requirements

Total revenue by Product.

Total revenue by Product, by Market

Requirements for the design

Revenue by Product		
Product	Revenue (€)	
P1 P2	130 910	

Revenue by Product and Market		
Product	Market	Revenue (€)
P1	M1	520
	M2	300
	МЗ	500
P2	M1	110
	M2	800

FACTS ANALYSIS WITH SUBTOTALS



Revenue	by Product	t and Market	
Product	Market	Revenue (€)	
P1	M1 M2	520 300	Group by Product, Marke
P1	M3 Total	1 320	Group by Product
P2	M1 M2	110 800	
P2	Total	910	No Group by
Total		2 2 3 0	

This result can be computed with a particular extension of SQL

FACTS ANALYSIS



Managers analyse measure aggregates by business dimensions, and then in various levels of details, by exploiting dimensional attributes hierarchies.

Total Revenue, by Month

Total Revenue, by Quarter

Total Revenue, by Year

Example with Sales of Year 2010

WHAT IS MODELED IN A DW: DIMENSIONAL HIERARCHIES



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A dimensional attributes hierarchy models attributes dependency, i.e. a functional dependency between attributes, using the relational model terminology.

■ **Definition 8.1** *Functional Dependency*

Given a relation schema R and X, Y subsets of attributes of R, a functional dependency $X \to Y$ (X determines Y) is a constraint that specifies that for every possible instance r of R and for any two tuples $t_1, t_2 \in r$, $t_1[X] = t_2[X]$ implies $t_1[Y] = t_2[Y]$.

For example, the dimension **Date** has attributes **Month**, **Quarter**, **Year**. Can we define a **dimensional hierarchy** among them?

Month \rightarrow Quarter \rightarrow Year

DIMENSIONAL HIERARCHIES

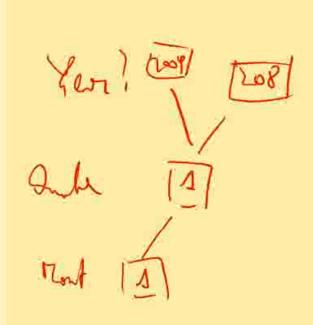


Date $Month \rightarrow Quarter \rightarrow Year$

PkDate	Month	Quarter	Year
20080101	1	1	2008
20080102	1	1	2008
•••			
20090101	1	1	2009
20090102	1	1	2009

DIMENSIONAL HIERARCHIES





Date	Month → G	Quarter → Year

PkDate	Month	Quarter	Year
20080101	1	1	2008
20080102	1	1	2008

20090101	1	1	2009
20090102	1	1	2009

DIMENSIONAL HIERARCHIES

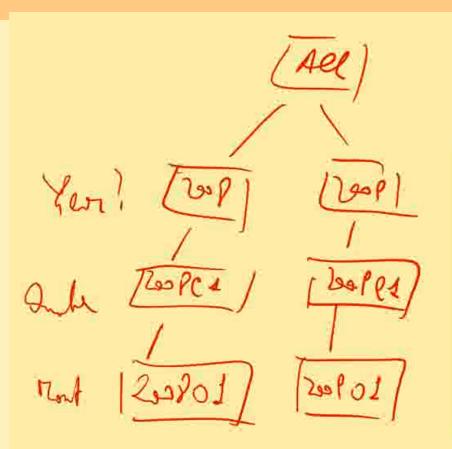


Date $Month \rightarrow Quarter \rightarrow Year$

PkDate	Month	Quarter	Year
20080101	200801	2008Q1	2008
20080102	200801	2008Q1	2008
•••			
20090101	200901	2009Q1	2009
20090102	200901	2009Q1	2009

DIMENSIONAL HIERARCHIES





Date	Month → Quarter → Year
------	------------------------

PkDate	Month	Quarter	Year
20080101	200801	2008Q1	2008
20080102	200801	2008Q1	2008

20090101	200901	200901	2009
20090102	200901	2009Q1	2009

In a hierarchy we want for each child a unique parent, this means we can uniquely associate to a fact the chain of aggregations at different levels of detail

DATA MODELS FOR DW



To define the structure of a DW the following formalism are used, called data models:

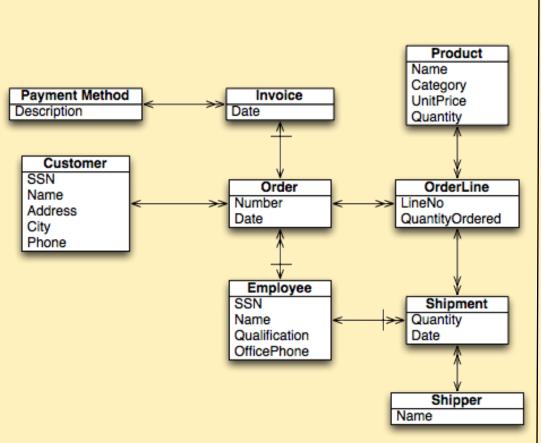
The **Dimensional Fact Model** (DFM) is a graphical conceptual model used to analyze problems, given user requirements.

The Relational Data Model, as a logical model to design a solution

The Multidimensional Model (called Cube), useful to understand OLAP operations.

GOAL: AN ORDER DATA MART





Number of product ordered, **by** product, **by** customer, **by** month

Total revenue **by** product category, **by** customer, **by** year

Total revenue by customers of Italy by customer city, by year, by quarter

BUSINESS QUESTIONS

DATA BASE

A DATA MODEL FOR CONCEPTUAL DESIGN



Basics of a formalism to model

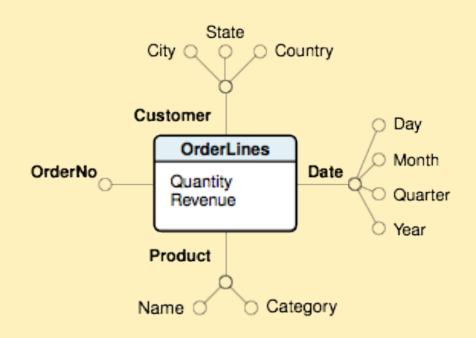
facts,

measures,

dimensions, dimensional attributes.

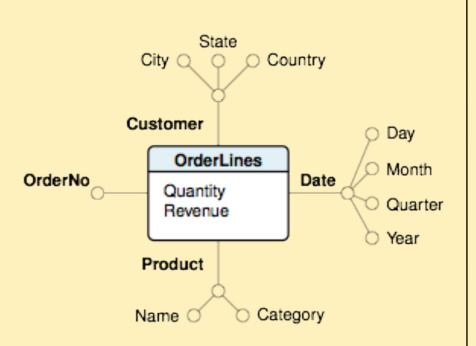
A dimension without attributes is called degenerate

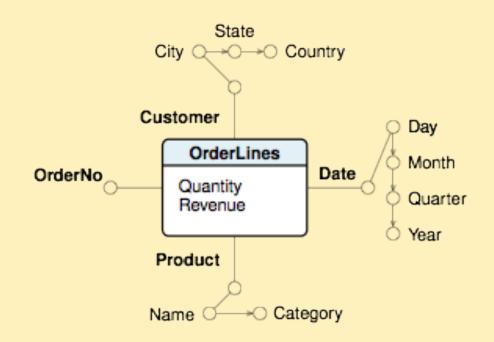
Later on other formalism features and how to model...



A DATA MODEL FOR CONCEPTUAL DESIGN: DIMENSIONAL ATTRIBUTES WITH HIERACHIES







Without hierarchies

With hierarchies

CONSIDERATIONS ON CONCEPTUAL MODELING



Let us assume that a key business process of interest has been identified together with a sample of analysis to perform to support decisions. The primary job is understand the requirements.

Let us assume that we have understood the requirements and we want design a data mart.



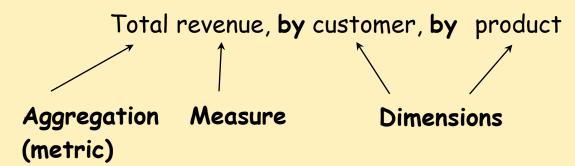
Step 0: Requirements gathering.

Requirements gathering focuses on the study of business processes and on analysis relevant for decision making.

A not useful requirement analysis (a business question to answer):

Why is my business not meeting the targets?

A useful business question:



Alternative: A report example



Step 1: Identify the Granularity of the Fact

The first fundamental decision to be taken is the meaning of the fact.

What is the grain?

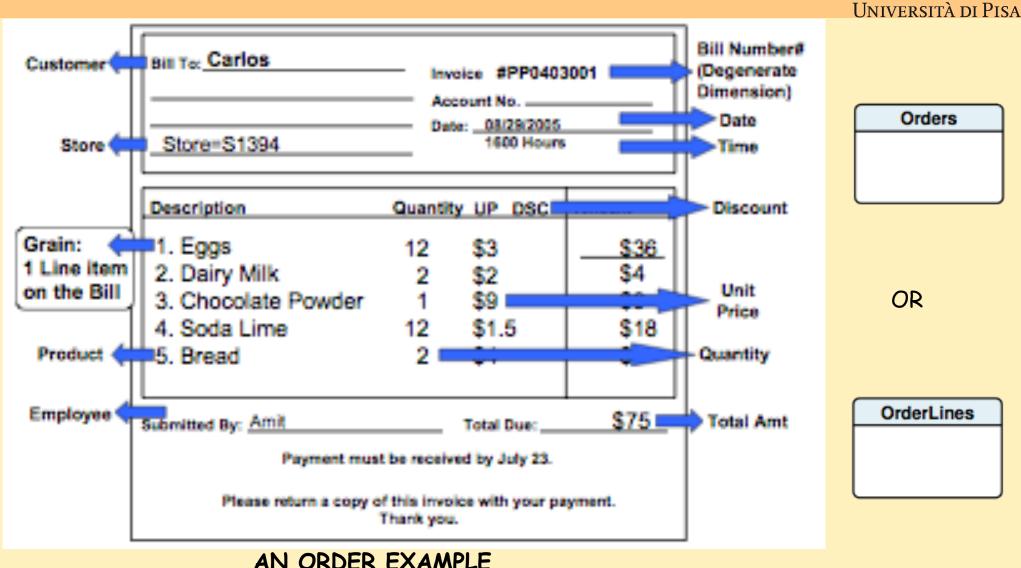
Identifying the grain also means deciding on the level of detail you want to be made available in the dimensional model. The more detail there is, the lower the level of granularity.

Remember:

- 1. Grain is the precision with which the measurements are taken.
- 2. Grain determines measures and dimensions and dimensions determine grain!

Example: Analyses are about customer orders. What is an Order?







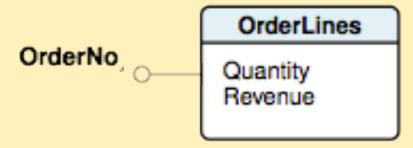
Step 2: Identify the Fact Measures

The measures of interest are numeric values that make sense to add.

Not everything that is numeric is a measure!

Remember:

A measure is an observation of the performance of a business process



It is important to specify a measure Type.

MEASURE TYPES

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Numeric (calculated) additive.

Sales

QuantitySold
ProductExtendedPrice
ProductExtendedDiscount
Revenue

Product

Customer

The measures may be missing!

Factless (better Measureless)

Customer

Complaints

Product

Numeric non-additive.

Gross Margin = Margin/Revenue?

Unit Price?



Step 3: Identify the Fact Dimensions

Identify the dimensions to give fact measures their context.

The Five Ws and one H questions, or the Six Ws (?)

(from Wikipedia) are questions whose answers are considered basic in informationgathering. They are often mentioned in journalism, research, and police investigation. They constitute a formula for getting the complete story on a subject. According to the principle of the Six Ws, a report can only be considered complete if it answers the following questions:

Who is it about?

What happened?

When did it take place?

Where did it take place? Why did it happen?

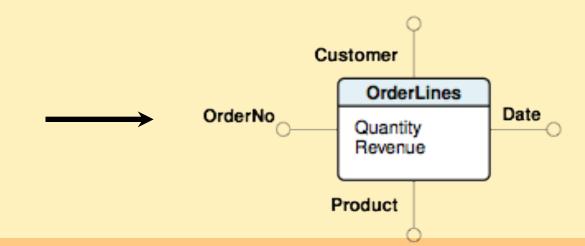
How did it happen?



Step 3: Identify the Fact Dimensions

Identify the dimensions to give fact measures their context.

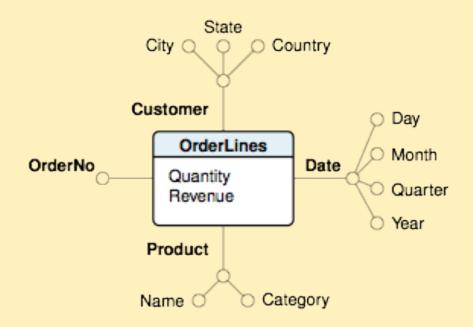
The Six Ws questions aim to identify the variables determining the measures and possible intervention levers.





Step 4: Identify Dimensional Attributes

The dimensional attributes are important for analysis and for reports.

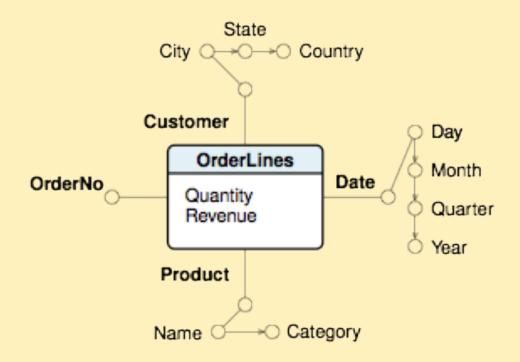




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Step 5: Identify the Dimensional Attribute Hierarchies

Attribute hierarchies is a natural way to support interactive exploration of facts. Users understand them intuitively, because they are used to look at a summarized report and then to decide to look at a more detailed one.



CASE STUDY: University Exams



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A university plans to build a data mart that would help them in analyzing the exams performance of the students in master degree programs in different academic sessions.

Courses have a code, which is unique, a name, whether it is mandatory or not, the teacher and department name, the credits and the semester in which a course is offered.

Students have a number, which is unique, the gender, the university name that awarded the bachelor degree, the name of the master degree program, the year of enrollment.

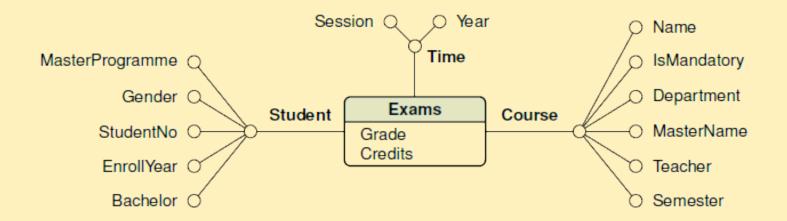
Exams have a grade, a value between 1 and 31, considered passed if the grade is greater than 17, the exam session, the academic year. Failed exams are registered too.

- 1. Number of exams passed, and number of exams failed, by course name, by academic year, and by session.
- Number of exams failed, by the course name, by academic year, by session, and by bachelor university name.
- 3. For a specified master degree program and student's enrollment year, the average grade of passed exams and the total number of credits given, by student gender.
- 4. For the current academic year, average exams grade, number and the percentage of students who passed the exam, by the course name, and by session.
- 5. For a specified master degree program and courses with a number of exams passed of less than 3, the number of exams, by the course name, by academic year.

CASE STUDY: University Exams



	Fact granularity
Description	A fact is the occurrence of an exam
Preliminary dimensions	Student, Time, Course
Preliminary measures	Grade, Credits



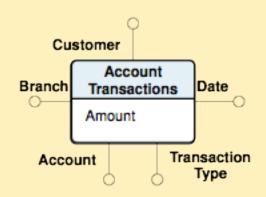
FACTS TYPES



Transaction

One fact per transaction (an event that occurs at a specific point in time)

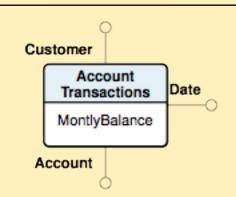
Example: A transaction for an individual account of a customer of a bank



Periodic

One fact for a group of transactions made over a period of time.

Example: The amount is the monthly balance for all transaction against an individual account of a customer of a bank.



FACTS TYPES (cont.)



Accumulating One fact for the entire lifetime of an evolving event that has a duration and change over time

Example: The life time of a mortgage application.

MortgageApplications

DurationSubmitting
DurationReviewing
DurationUnderwriting
DurationProcessing

ApplicationAmount UnderwrittenAmount

Facts and measures only...

MORE ABOUT DATA MART CONCEPTUAL MODELLING



Degenerate dimensions

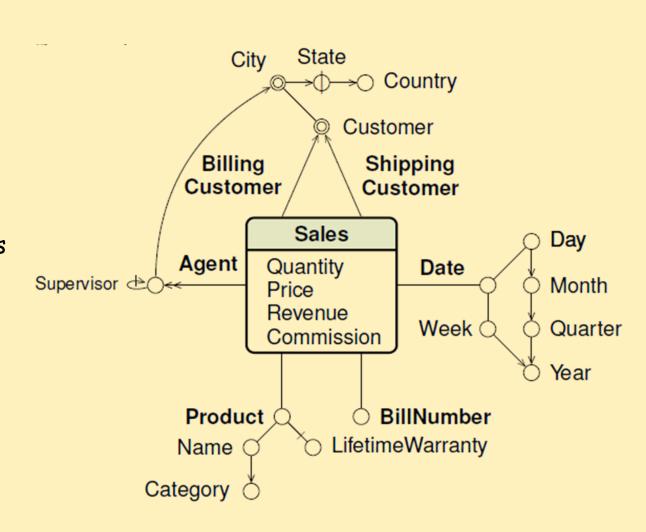
Facts descriptive attributes

Optional dimensions or attributes

Multivalued dimensions

Hierarchies types

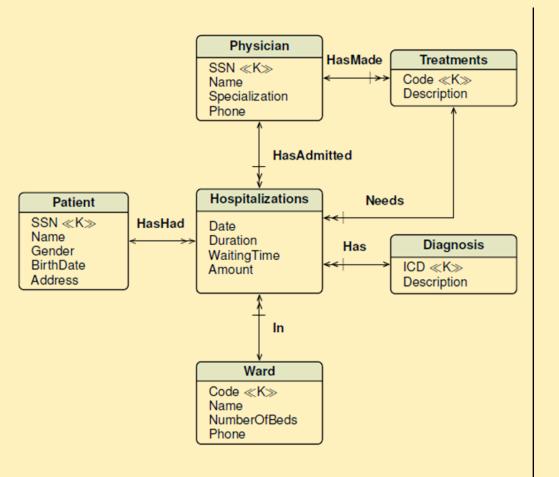
Shared hierarchies



OPEN LAB: HOSPITAL



An hospital needs a DM to extract information from their operational database with information about inpatients treatments.



- Total billed amount for hospitalizations, by diagnosis code and description, by month (year).
- 2. Total number of hospitalizations and billed amount, by ward, by patient gender (age at date of admission, city, region).
- Total billed amount, average length of stay and average waiting time, by diagnosis code and description, by name (specialization) of the physician who has admitted the patient.
- 4. Total billed amount, and average waiting time of admission, by patient age (region), by treatment code (description).

OPEN LAB: AIRLINE COMPANIES



Requirements analysis

Number of unoccupied seats in a given year, by flight code, by company name (or type), by class, by departure time (time, day, month, year)

Number of unoccupied seats in a given class and year, by flight code, by company name, by class, by departure (destination) city (country, continent).

Number of unoccupied seats and revenue of the Alitalia company, by year, by month, by destination country.

OPEN LAB: WHAT TO DO



			Hospitalization
Requirements analysis	Dimensions	Measures	Metrics

	Fact granularity
Description	
Preliminary dimensions	
Preliminary measures	

Data Mart Conceptual Schema